

Financière de Tubize  
Société Anonyme  
Allée de la Recherche 60, 1070 Bruxelles  
Company number : 0403.216.429  
[www.financiere-tubize.be](http://www.financiere-tubize.be)

## **RENEWAL OF THE DIRECTOR'S MANDATE OF CHARLES-ANTOINE JANSSEN<sup>1</sup>**

<b>Charles-Antoine Janssen (14/08/1970)</b>
<i>Studies</i>
<ul style="list-style-type: none"><li>- Bachelor's in law at the Free University of Brussels (ULB)</li><li>- Advanced Management Program of the Harvard Business School</li></ul>
<i>Professional experience Directors mandates</i>
<ul style="list-style-type: none"><li>- 1996-2000: Vice-President at Merrill Lynch successively responsible for research on equities and new derivatives Europe</li><li>- 2001-2011: Several management positions at UCB, including the world management of Business development, the management In Austria and India, and the Trade Operations Directorate for Emerging countries</li><li>- Member of the Board of directors from Financière de Tubize since 2011 and from UCB since 2012</li><li>- Managing Director of Koi Invest, a private equity investment company</li><li>- Assistant professor of social entrepreneurship at the Solvay Brussels School of Economics and Management</li><li>- Director of several private companies</li></ul>

### **Recommendation of the board of directors**

The board of directors formulates a unanimous favourable advice on the candidature of Charles-Antoine Janssen. Mr Janssen has the qualifications, skills, knowledge, experience and integrity to make a valuable contribution to the functioning of the board. He committed to make sufficient time available for exercising his mandate.

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<sup>1</sup> For a period of four years ending on the ordinary general meeting of 2023.