Financière de Tubize Société Anonyme / Naamloze Vennootschap Allée de la Recherche 60, 1070 Brussels Company number : 0403.216.429

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RENEWAL OF THE BOARD'S MANDATE OF SA VAUBAN AS INDEPENDENT DIRECTOR¹

SA Vauhan

Rue Ducale 47-49 1000 Brussels

Register of legal persons : Commercial Court Brussels

Company number : BE 0838.114.246

The company SA Vauban has designated Mr Gaëtan Hannecart, managing director, as permanent representative for exercising the mandate of independent director of Financière de Tubize

Gaëtan Hannecart (27/04/1964)

Studies

- Electromechanical Civil Engineer with option Production management, KU Leuven (1982-1988)
- MBA from Harvard Business School (1992-1994)

Professional experience

- Abacus Group, CEO (1994-present)
- Matexi, CEO (1994-present)
- Home Invest, non-executive, independent director (1999-2012)
- Cofinimmo non-executive, independent director (2006-2016)
- RealDolmen, non-executive, independent director and member of the Nomination and Remuneration Committee (2010-2018)

Current Directors mandates

- Louis Delhaize Group, non-executive, independent director and member of the Nomination and Remuneration Committee (2013-present)
- N-Side, non-executive, independent director (2014-present)
- SIPEF, non-executive director (2020–present)

Non-remunerated mandates

- GUBERNA, director (2012-present) and Chairman of the Board of Directors (2016-present)
- Harvard Business School Alumni Board, member (2014-2019)
- YouthStart, co-founder, director (1998-present) and Chairman of the Board of Directors (2016-present)
- Itinera Institute, co-founder and director (2006-present)
- KU Leuven Senate, member (2014-present)
- Harvard Club of Belgium, director (2010-2019)
- UPSI-BVS (professional organisation of real estate companies), director and secretary (1994-2014)

Recommendation of the board of directors

The board of directors formulates a unanimous favourable advice on the renewal of the mandate of the SA Vauban with Mr. Gaëtan Hannecart as permanent representative. Mr. Hannecart has the qualifications, skills, knowledge, experience and integrity to make a valuable contribution to the functioning of the board. He committed to make sufficient time available for exercising his mandate. The board confirms that the candidature of the SA Vauban with Mr. Gaëtan Hannecart as permanent representative, meets the independence criteria described in the Company and associations Code as in the Corporate Governance Code 2020.

 $^{^{}m 1}$ for a period of four years ending at the ordinary general meeting of 2025.