



# Financière de Tubize

March 23, 2026



1.

Who are we?



# 1. Who is Financière de Tubize (1/2)



- Financière de Tubize is the **reference shareholder of UCB,**
- The Company brings together around UCB both **family shareholders,** descendants of the founder, Emmanuel Janssen, and those who share their **long-term vision,**
- Financière de Tubize combines strong **family and entrepreneurial values** with **financial skills** and in-depth **expertise in the biopharma sector** to manage its holding in UCB in the long term,
- Thanks to the **commitment** of its representatives on the UCB Board of Directors, Financière de Tubize anticipates the developments, contributes towards the **determination of strategic choices** and assesses the performance of UCB in order to create sustainable financial and societal value.

# 1. Who is Financière de Tubize (2/2)



- Financière de Tubize generates a **long-term return** for its shareholders and promotes **support for the UCB entrepreneurial project** among the family shareholders as well as all those who share their values and their vision.
- Financière de Tubize offers UCB the **stability** needed for its growth and long-term investment in new products for the benefit of patients suffering from serious illnesses.
- Financière de Tubize promotes the **development of a sustainable biopharma ecosystem** in Belgium and other geographical areas relevant to UCB.

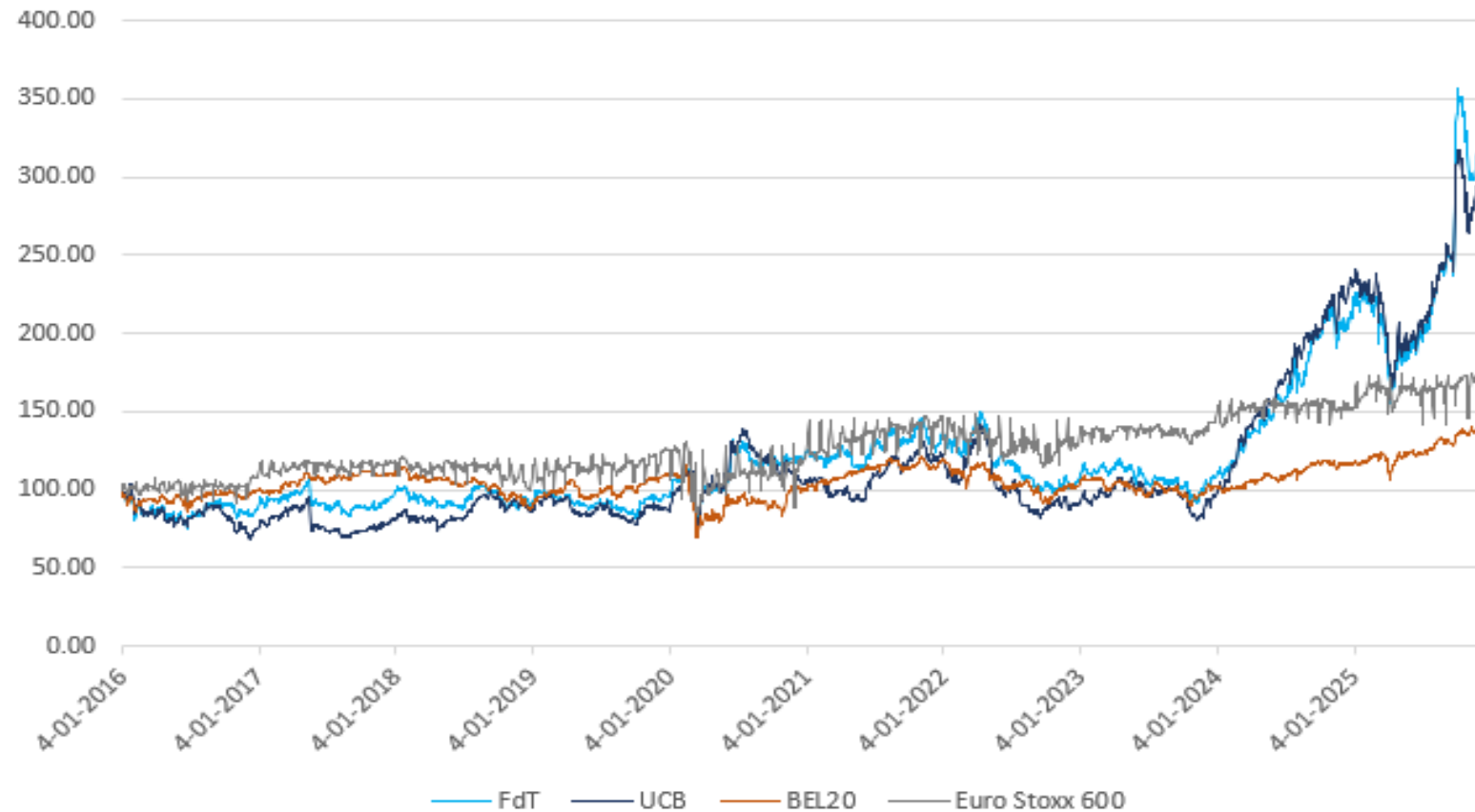
2.

Key Figures

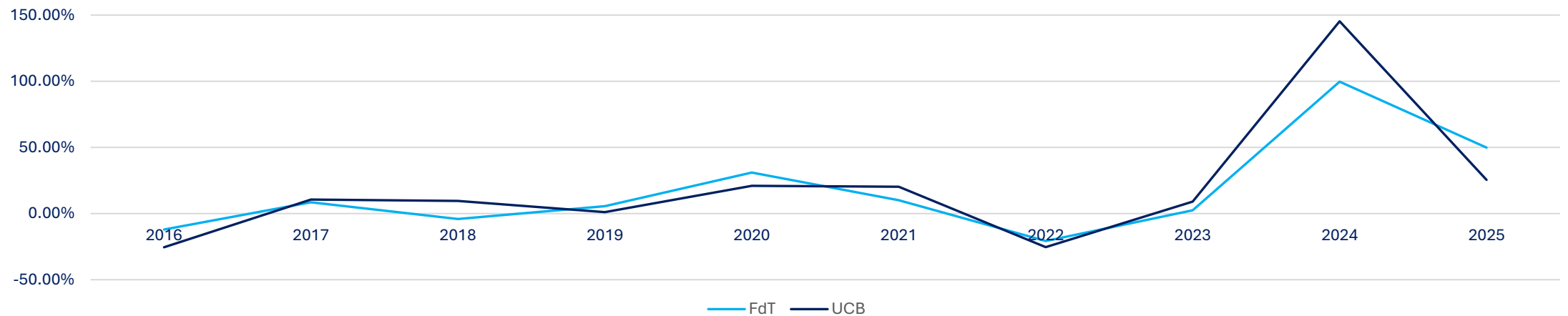
## 2. Stock price



## 2. Stock price compared (base 100) to BEL 20 and Euro Stoxx 600

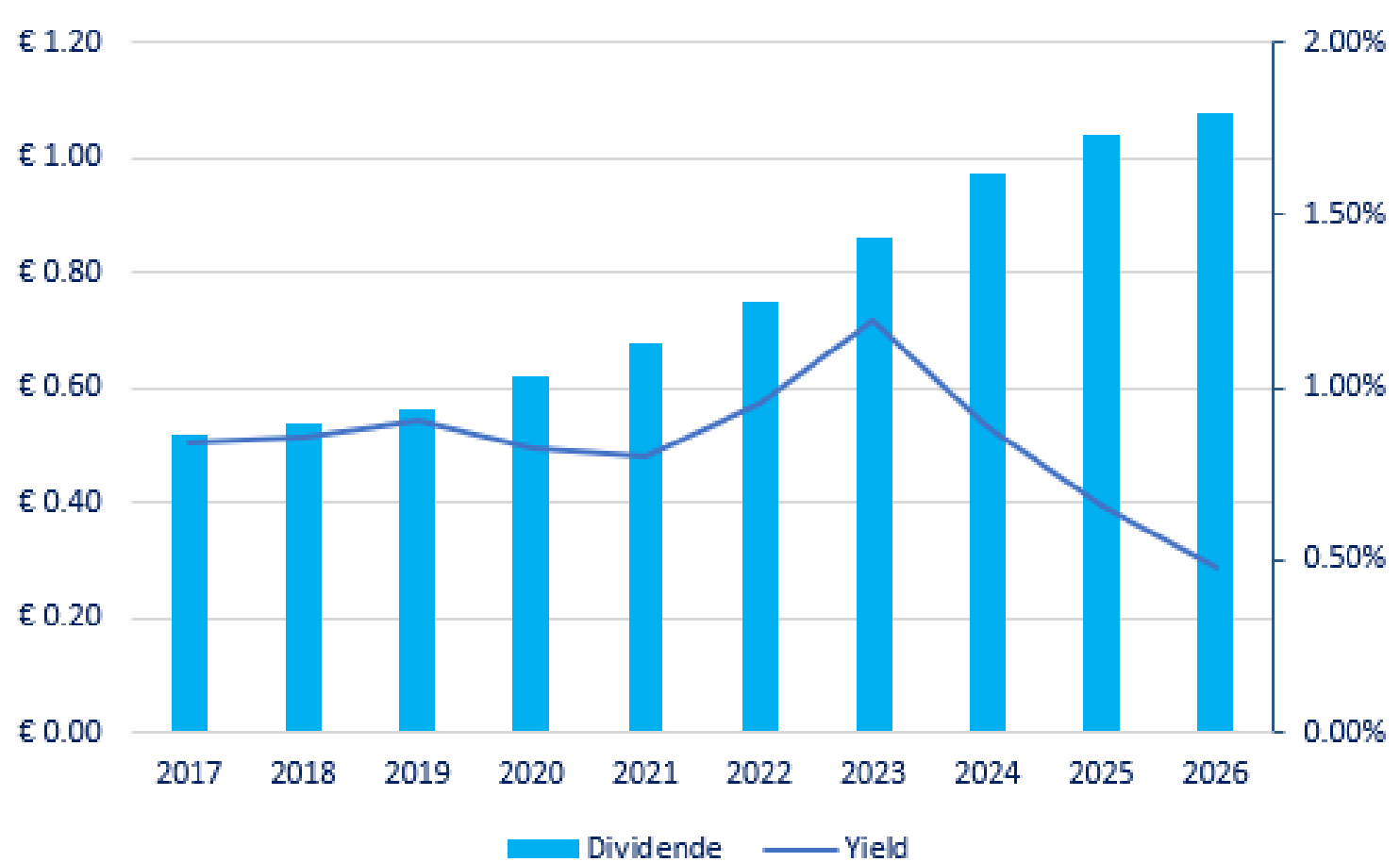


## 2. Total Shareholders return (FdT vs. UCB)

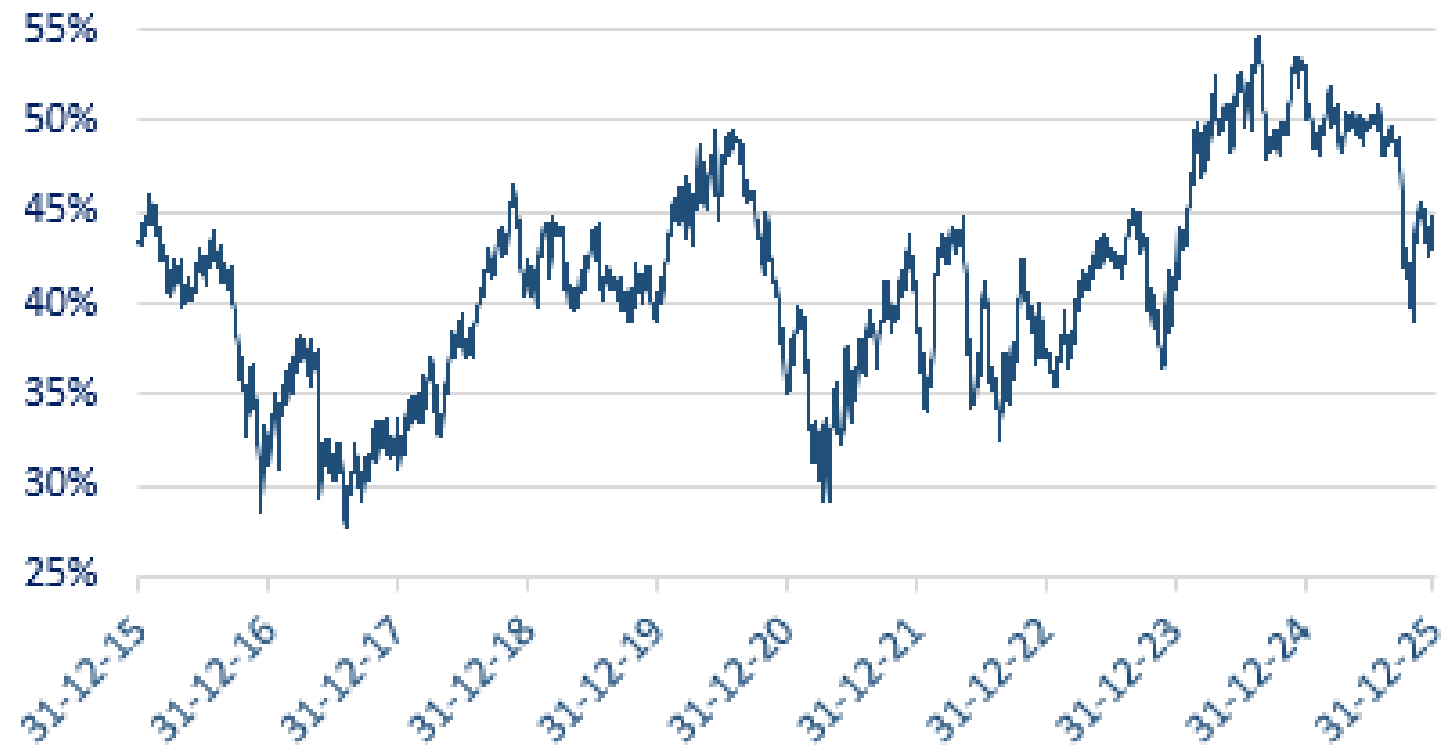


TSR	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>FdT</b>	-12,07%	8,56%	-4,13%	5,54%	31,06%	10,15%	-20,76%	2,49%	99,68%	47,71%
<b>UCB</b>	-25,50%	10,54%	9,52%	1,14%	20,90%	20,29%	-25,40%	9,07%	145,32%	24,86%

## 2. Dividend growth and yield



## 2. Discount



3.

Our Societal Impact

### 3. Our societal commitment



- In 2024, we collaborated with the Pulse Foundation to develop a project to stimulate the emergence and acceleration of innovations that improve access to healthcare.
- In 2025, the Pulse Foundation launched the call for projects and more than 20 candidates submitted their applications. The jury met last December and chose 2 winners who will each benefit from a support of € 50k and coaching tailored to their specific needs (see project description opposite).
- We have launched a similar initiative in the United Kingdom in collaboration with ImpactU and Oxford University Innovation (OUI) where the call for projects will be launched in the 1st half of 2026.
- We have granted an amount of €300k to projects with the Pulse Foundation and OUI in 2025.

4.

Q & A

## Financière de Tubize

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